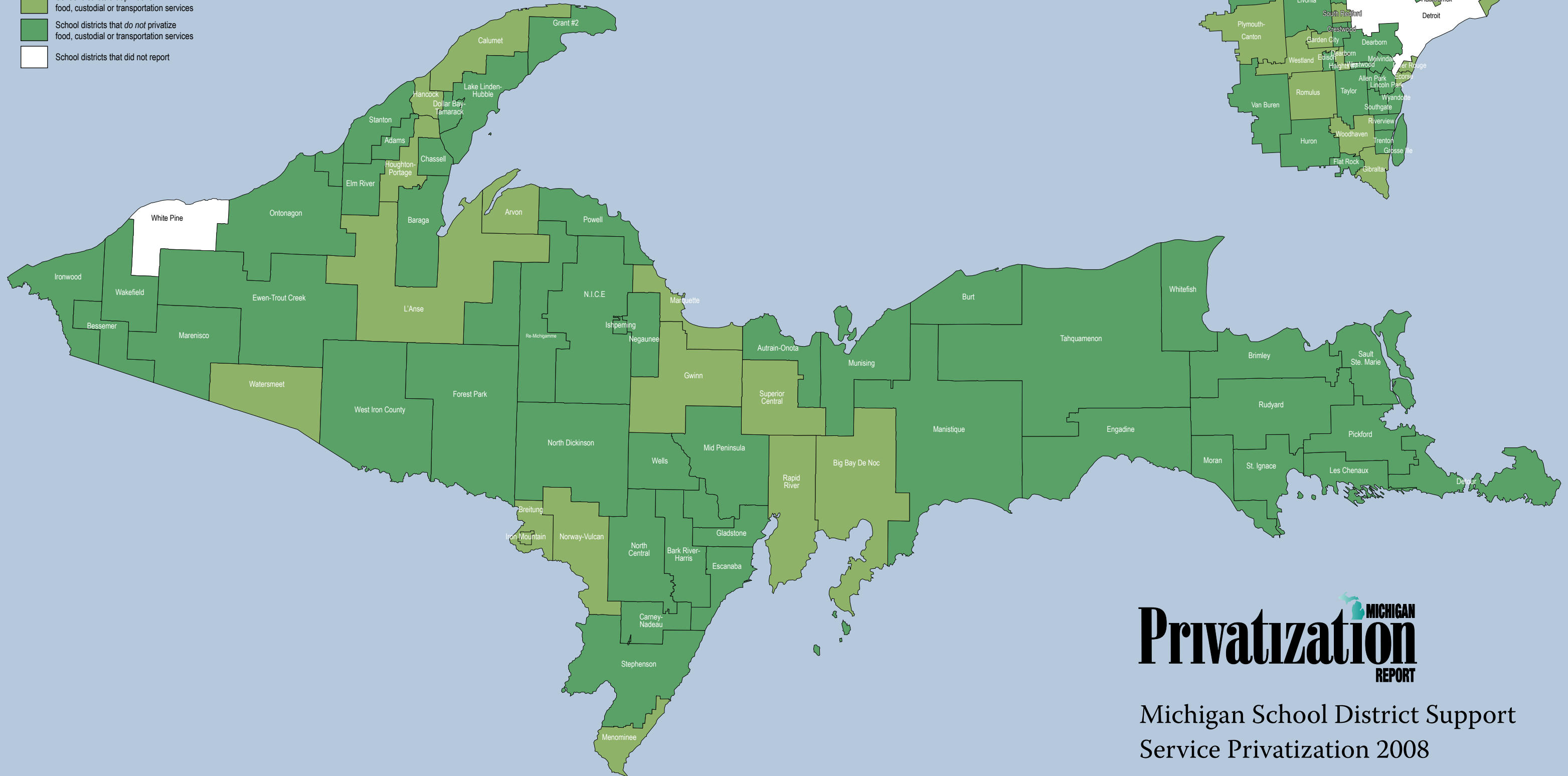


The Detroit Public Schools district is excluded because it did not respond to the survey before publication of the survey data. DPS later confirmed that it contracts out for food management services and some bus routes.

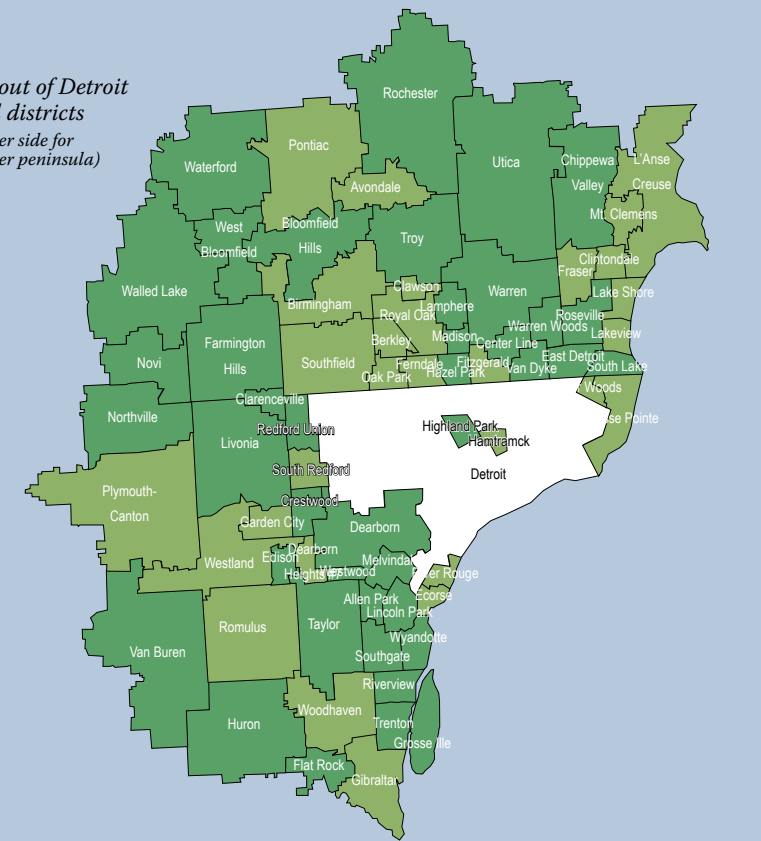
Since concluding the survey in September, at least seven additional districts have contracted out for either food, custodial or transportation services.

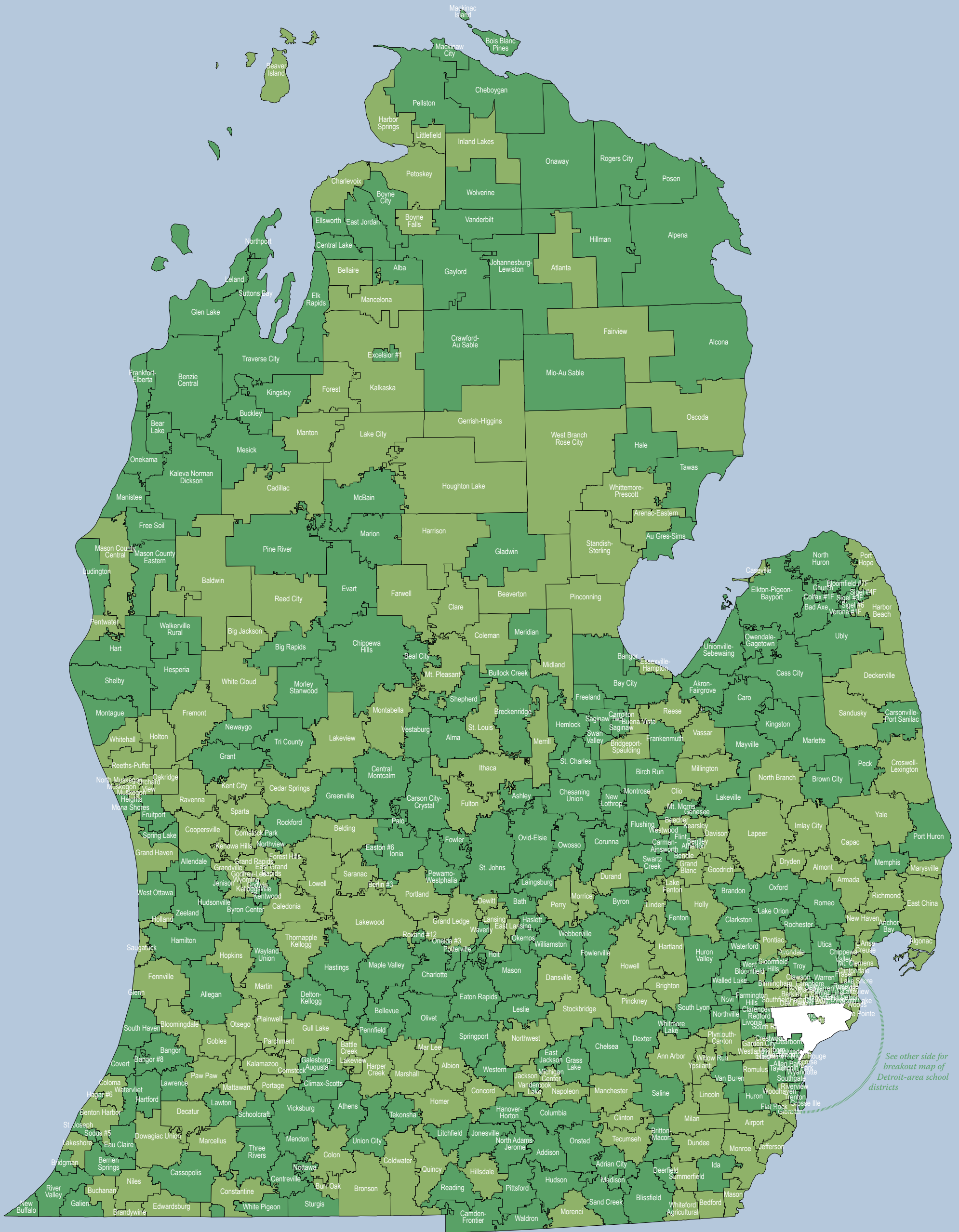
- School districts that privatize food, custodial or transportation services
- School districts that *do not* privatize food, custodial or transportation services
- School districts that did not report



Michigan School District Privatization  
PULLOUT POSTER

*Breakout of Detroit school districts  
(see other side for full lower peninsula)*





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